

## THE PHILIPPINE STOCK EXCHANGE, INC. Corporate Governance Guidelines for Listed Companies Disclosure Template

## CORPORATE GOVERNANCE GUIDELINES: DISCLOSURE SURVEY Company Name: FAR EASTERN UNIVERSITY Date: MARCH 16, 2011

	COMPLY	EXPLAIN
Guideline No. 1:		
DEVELOPS AND EXECUTES A SOUND BUSINESS STRATEGY		
1.1 Have a clearly defined vision, mission and core values.	Yes	
1.2 Have a well developed business strategy.	Yes	
1.3 Have a strategy execution process that facilitates effective performance		
management, and is attuned to the company's business environment, management		
style and culture.	Yes	
1.4 Have its board continually engaged in discussions of strategic business issues	Yes	
Guideline No. 2:		
ESTABLISHES A WELL-STRUCTURED AND FUNCTIONING BOARD		
2.1. Have a board composed of directors of proven competence and integrity.	Yes	
2.2. Be lead by a chairman who shall ensure that the board functions in an effective		
and collegial manner.	Yes	
2.3 Have at least three (3) of thirty percent (30%) of its directors as independent directors.	No	The company has two (2) independent trustees in compliance with the requirement of the Code of Corporate Governance.
2.4 Have in place written manuals, guidelines and issuances that outline procedures		
and processes.	Yes	
2.5 Have Audit, Risk, Governance and Nomination & Election Committees of the	163	
board.	Yes	
2.6 Have its Chairman and CEO positions held separately by individuals who are not		The Chairman and the CEO are the same as per
related to each other.	No	the Company's By-Laws.
2.7 Have a director nomination and election process that ensures that all		
shareholders are given the opportunity to nominate and elect directors individually		
based on the number of shares voted.	Yes	
		While there is no formal and director
		development program in place, the company is
		aware of the skills and competence of the
2.8 Have in place a formal board and director development program.	No	members of the Board of Trustees.
2.9 Have a corporate secretary.	Yes	
2.10 Have no shareholder agreements, by-laws provisions, or other arrangements		
that constrains the directors' ability to vote independently	Yes	

	COMPLY	EXPLAIN
Guideline No. 3:		
MAINTAINS A ROBUST INTERNAL AUDIT AND CONTROL SYSTEM		
3.1 Establish the internal audit function as a separate unit in the company which		
would be overseen at the Board level.	Yes	
3.2 Have a comprehensive enterprise-wide compliance program that is annually		
reviewed.	Yes	
3.3 Institutionalize quality service programs for the internal audit function.	Yes	
3.4 Have in place a mechanism that allows employees, suppliers and other		
stakeholders to raise valid issues.	Yes	
3.5 Have the Chief Executive Officer and Chief Audit Executive attest in writing, at		
least annually, that a sound internal audit, control and compliance system is in place		
and working effectively.	Yes	
Guideline No. 4:		
RECOGNIZES AND MANAGES ITS ENTERPRISE RISKS		
4.1 Have its board oversee the company's risk management function.	Yes	
4.2 Have a formal risk management policy that guides the company's risk		
management and compliance processes and procedures.	Yes	
4.3 Design and undertake its Enterprise Risk Management (ERM) activities on the basis of, or in accordance with, internationally recognized frameworks such as but not limited to, COSO, (The Committee of Sponsoring Organizations of the Treadway Commission) I and II.	No	In line with the Business Continuity Plan (BCP) and Disaster Recovery Plan (DRP) developed by the IT Dept., the company is still in the process of establishing the Enterprise Risk Management (ERM).
		The company has a Risk Management
4.4 Have a unit at the management level, headed by a Risk Management Officer		Committee chaired by an independent trustee.
(RMO).	No	However, it still has to appoint an RMO.
4.5 Disclose sufficient information about its risk management procedures and		
processes as well as the key risks the company is currently facing including how		
these are being managed.	Yes	
4.6 Seek external technical support in risk management when such competence is		
not available internally.	Yes	
Guideline No. 5:		
ENSURES THE INTEGRITY OF FINANCIAL REPORTS AS WELL AS ITS EXTERNAL AUDITING FUNCTION		

	COMPLY	EXPLAIN
5.1 Have the board Audit Committee approve all non-audit services conducted by		
the external auditor. The Committee should ensure that the non-audit fees do not		
outweigh the fees earned from the external audit.	Yes	
5.2 Ensure that the external auditor is credible, competent, and should have the		
ability to understand complex related party transactions, its counterparties, and		
valuations of such transactions.	Yes	
5.3 Ensure that the external auditor has adequate quality control procedures.	Yes	
5.4 Disclose relevant information on the external auditors.	Yes	
5.5 Ensures that the external audit firm is selected on the basis of a fair and		
transparent tender process.	Yes	
5.6 Have its audit committee conduct regular meetings and dialogues with the		Currently, all meetings between the audit committee and the external audit team are
external audit team without anyone from management present.	No	attended by members of management.
5.7 Have the financial reports attested to by the Chief Executive Oficer and Chief		
Financial Officer.	Yes	
5.8 Have a policy of rotating the lead audit partner every five years.	Yes	
Guideline No. 6:		
PARTICULARLY THOSE THAT BELONG TO THE MINORITY OR NONCONTROLLING GROUP		
6.1 Adopt the principle of "one share, one vote."	Yes	
6.2 Ensure that all shareholders of the same class are treated equally with respect to		
voting rights, subscription rights and transfer rights.	Yes	
6.3 Have an effective, secure and efficient voting system.	Yes	
6.4 Have effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.	Yes	
6.5 Provide all shareholders with the notice and agenda of the annual general meeting (AGM) at least thirty (30) days before a regular meeting and twenty (20)		
days before a special meeting.	Yes	
6.6 Allow shareholders to call a special shareholders meeting, submit a proposal for		
consideration at the AGM or the special meeting, and ensure the attendance of the		
external auditor and other relevant individuals to answer shareholder questions in		
such meetings.	Yes	
6.7 Ensure that all relevant questions during the AGM are answered.	Yes	
6.8 Have clearly articulated and enforceable policies with respect to treatment of minority shareholders.	Yes	

	COMPLY	EXPLAIN
6.9 Avoid anti-takeover measures or similar devices that may entrench management		
or the existing controlling shareholder group.	Yes	
6.10 Provide all shareholders with accurate and timely information regarding the		
number of shares of all classes held by controlling shareholders and their affiliates	Yes	
6.11 Have a communications strategy to promote effective communication with		
shareholders.	Yes	
	Maria	
6.12 Have at least thirty percent (30%) public float to increase liquidity in the market	Yes	
6.13 Have a transparent dividend policy.	Yes	
Guideline No. 7:		
ADOPTS AND IMPLEMENTS AN INTERNATIONALLY-ACCEPTED		
DISCLOSURE AND TRANSPARENCY REGIME		
7.1 Have written policies and procedures designed to ensure compliance with the		
PSE and SEC disclosure rules, as well as other disclosure requirements under		
existing laws and regulations.	Yes	
7.2 Disclose the existence, justification, and details on shareholders agreements,		
voting trust agreements, confidentiality agreements, and such other agreements that		
may impact on the control, ownership, and strategic direction of the company	Yes	
7.3 Disclose its director and executive compensation policy.	Yes	
7.4 Disclose names of groups or individuals who hold 5% or more ownership		
interest in the company, significant cross-shareholding relationship and cross		
guarantees, as well as the nature of the company's other companies if it belongs to	Maria	
a corporate group.	Yes	
7.5 Disclose annual and quarterly consolidated reports, cash flow statements and		
special audit revisions. Consolidated financial statements shall be published within		
90 days from the end of the financial year, while interim reports shall be published	Maria	
within 45 days from the end of the reporting period.	Yes	
7.6 Disclose to shareholders and the Exchange any changes to its corporate		
governance manual and practices, and the extent to which such practices conform	V a a	
to the SEC and PSE CG Guidelines	Yes	
7.7 Publish and/or deliver to its shareholders in a timely fashion all information and	V	
materials relevant to corporate actions that require shareholder approval.	Yes	
7.8 Disclose the trading of the corporation's shares by directors, officers (or persons		
performing similar functions) and controlling shareholders. This shall also include the		
disclosure of the company's purchase of its shares from the market (e.g share buy-	V	
back program).	Yes	

	COMPLY	EXPLAIN
7.9 Disclose in its annual report the principal risks to minority shareholders associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Yes	
Guideline No. 8:		
RESPECTS AND PROTECTS THE RIGHTS AND INTERESTS OF EMPLOYEES,COMMUNITY, ENVIRONMENT, AND OTHER STAKEHOLDERS		
8.1 Establish and disclose a clear policy statement that articulates the company's recognition and protection of the rights and interests of key stakeholders specifically its employees, suppliers & customers, creditors, as well the community,environment and other key stakeholder groups.	Yes	
8.2 Have in place a workplace development program.	Yes	
8.3 Have in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.	No	The company has no ESOP. However, there are merit-based incentives and awards given to deserving faculty members and employees.
8.4 Have in place a community involvement program.	Yes	
8.5 Have in place an environment-related program.	Yes	
8.6 Have clear policies that guide the company in its dealing with its suppliers, customers, creditors, analysts, market intermediaries and other market participants.	Yes	
Guideline No. 9:		
DOES NOT ENGAGE IN ABUSIVE RELATED-PARTY TRANSACTIONS AND INSIDER TRADING		
9.1 Develop and disclose a policy governing the company's transactions with related parties.	Yes	
9.2 Clearly define the thresholds for disclosure and approval for RPTs and categorize such transactions according to those that are considered de minimis or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPT within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.	Yes	
9.3 Establish a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions in shareholders meetings.	Yes	

	COMPLY	EXPLAIN
9.4 Have its independent directors or audit committee play an important role in		
reviewing significant RPTs.	Yes	
9.5 Be transparent and consistent in reporting its RPTs. A summary of such		
transactions shall be published in the company's annual report	Yes	
9.6 Have a clear policy in dealing with material non-public information by company		
insiders.	Yes	
9.7 Have a clear policy and practice of full and timely disclosure to shareholders of		
all material transactions with affiliates of the controlling shareholders, directors or		
management.	Yes	
Guideline No. 10:		
DEVELOPS AND NURTURES A CULTURE OF ETHICS, COMPLIANCE, &		
ENFORCEMENT		
10.1 Formally adopt a code of ethics and proper conduct that guides individual		
behavior and decision making, clarify responsibilities, and inform other stakeholders		
on the conduct expected from company personnel.	Yes	
10.2 Have a formal comprehensive compliance program covering compliance with		
laws and relevant regulations. The program should include appropriate training and		
awareness initiatives to facilitate understanding, acceptance and compliance with		
the said issuances.	Yes	
10.3 Not seek exemption from the application of a law, rule or regulation especially		
when it refers to a corporate governance issue. Should it do so, it has to disclose the	•	
reason for such action as well present the specific steps being taken to finally		
comply with the applicable law, rule or regulation.	Yes	
10.4 Have clear and stringent policies and procedures on curbing and penalizing		
company or employee involvement in offering, paying and receiving bribes.	Yes	
10.5 Have a designated officer responsible for ensuring compliance with all relevant		
laws, rules, and regulation, as well as all regulatory requirements.	Yes	
10.6 Respect intellectual property rights.	Yes	

	COMPLY	EXPLAIN
10.7 Establish and commit itself to an alternative dispute resolution system so that		
conflicts and difference with counterparties, particularly with shareholders and other		
key stakeholders, would be settled in a fair and expeditious manner.	Yes	

This is to certify that the undersigned reviewed the contents of this document and to the best of my knowledge and belief, the information contained set forth in this document is true, complete and correct.

Done this March <u>16</u>, 2011 in FEU Manila, Philippines.

ROBERT F. KUAD Independent Trustee Chair, Corporate Governance Committee

J CCCCCCE

**Chief Financial Officer** 

SUBSCRIBE AND SWORN TO before me this  $\frac{l_{f}^{++}}{l_{f}^{-}}$  day of March 2011, at Manila, Philippines, affiant exhibiting to me his Tax Identification Number (TIN)  $\frac{l_{f} - 203 - 243 - 000}{l_{f} - 203 - 243 - 000}$ .

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